



servicenow

Activity Matters!

ServiceNow leverages intent data to make marketing work much better for everyone



Patty Thompson
Global Campaign
Marketing Director
ServiceNow



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Global Campaign
Marketing Director
ServiceNow



John Steinert
CMO
TechTarget



servicenow

Founded in 2004; Santa Clara-based; Client since 2014

“Most Innovative Company in the World”

\$3.3B

97% renewal

FORTUNE
WORLD'S MOST
ADMIRED
COMPANIES
2019



S&P 500®

- Best Workplaces for Diversity 2019
- Best Workplaces for Parents 2019



©TechTarget

ServiceNow was founded in 2004 and has been a TechTarget customer since 2014. The ServiceNow cloud-based platform and solutions deliver digital workflows that create great experiences and unlock productivity for employees and the enterprise. Over the years they have grown into one of the most innovative companies in the world.



ServiceNow

Founded in 2004
HQ in Santa Clara CA

FORRESTER®

A Leader in the Forrester Wave™

Enterprise Service Management, Q4 2019*

Gartner

A leader in:

2019 Magic Quadrant for IT Service Management*

2019 Magic Quadrant for Integrated Risk Management*

A visionary in:

2019 Magic Quadrant for Software Asset Management Tools*

2019 Magic Quadrant for the CRM Customer Engagement Center*

(1) As of Q4 2019

(2) FY19 total revenue reported on January 29, 2020

Our Customers⁽¹⁾

~80%
of Fortune 500

97%
Renewal rate



#46 "where the U.S. wants to work now"

~\$3.5 Billion⁽²⁾

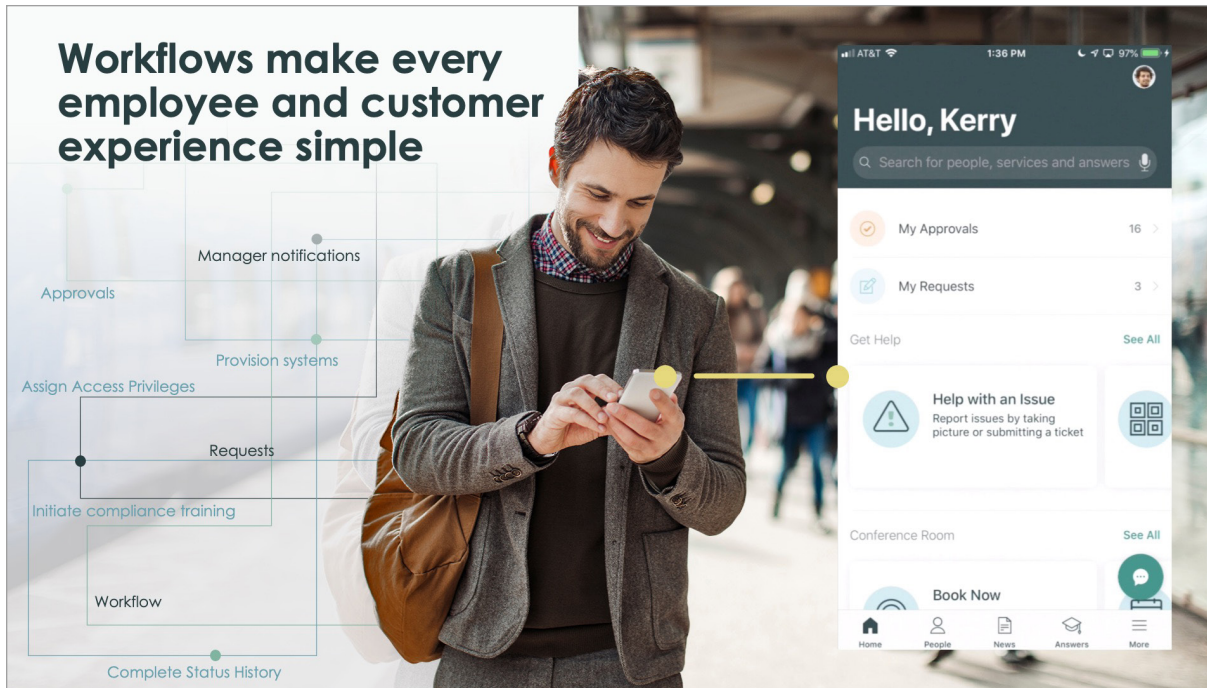


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*Sources: Gartner, Magic Quadrant for IT Service Management Tools, 29 August 2019; Rich Doherty, Chris Mutschert, Siddhant Shetty, Gartner, Magic Quadrant for Integrated Risk Management, Jie Zhang, Scott Reed, 15 July 2019; Gartner, Magic Quadrant for Software Asset Management Tools, Roger Williams, Matt Cross, Ryan Steiner, 24 April 2019; Gartner, Magic Quadrant for the CRM Customer Engagement Center, Brian Macnamara, Madeline Lelercq, Steven Harrison, 11 June 2019; The Forrester Wave™, Enterprise Service Management, Q4 2019, Forrester Research, Inc., Charles Batz, William McKee-White, October 10, 2019.

ServiceNow has seen exponential growth over the last few years and has entered the Fortune 500. Being named a leader in IT Service Management, Integrated Risk Management, Enterprise Service Management and more is directly related to the company's ability to improve engagement with target accounts in the last three years.

Workflows make every employee and customer experience simple



The image illustrates the integration of ServiceNow workflows into a user's mobile experience. On the left, a grid lists various workflow steps: Approvals, Manager notifications, Provision systems, Assign Access Privileges, Requests, Initiate compliance training, Workflow, and Complete Status History. On the right, a mobile app interface for a user named Kerry is shown. The app displays sections for 'My Approvals' (16 items), 'My Requests' (3 items), and 'Get Help' (See All). A prominent 'Help with an Issue' card allows users to report issues by taking a picture or submitting a ticket. Below this, there is a 'Conference Room' section (See All) and a 'Book Now' button. The bottom navigation bar includes Home, People, News, Answers, and More.

The ServiceNow mantra is that behind every great employee and customer experience is a great workflow. ServiceNow enables workflows across businesses, departments, systems and processes to help work flow naturally.



A giant demand radar, a behavioral data factory, a marketing and sales services provider to 1,300+ tech clients



©TechTarget

TechTarget is a major provider of real purchase intent data for enterprise tech. While most intent data is only available at the account level, Priority Engine offers insights at a contact level. We've created a giant demand radar to help your marketing and sales teams understand the behaviors of both your target accounts and key accounts that are similar to your targets.

Forrester Wave Leader Enterprise tech specialist

#1

in Data Coverage

#1

in Go-to-Market Strategy

#1

in Data Acquisition & Processing

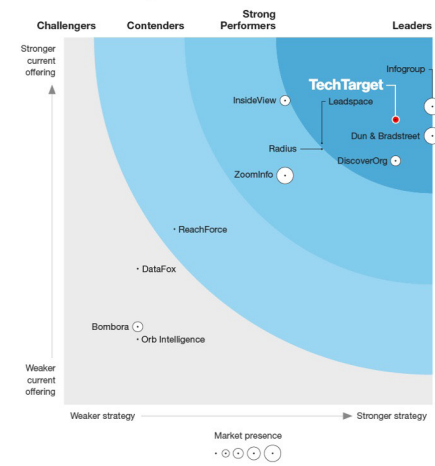
600+

B2B data customers – best in class

“[TechTarget’s] opt-in model for data sourcing is a strong differentiator... especially in the current climate of increasing data privacy requirements.”

FORRESTER®

The Forrester Wave™ B2B Marketing Data Providers, Q3 2018



©TechTarget

TechTarget, a Forrester Wave Leader in B2B Marketing Data, owns a network of editorial sites covering a wide range of tech topics and supporting an opt-in model for intent data sourcing. As data privacy regulations become stricter, this kind of model is critical for continually supplying marketing and sales with key purchase intent data.

Activity Matters: Active Prospects are more likely to respond and convert

They Click

7x

More likely to respond to your emails because they're in an active buying motion

They Convert

75%

More likely to accept meetings because they have an immediate need for your solutions

They Close

2x

More likely to turn into an opportunity because they're ready to make a purchase decision

Source: TechTarget advertising impact studies 2017-2019

©TechTarget

But what's really the difference in performance when you have purchase intent data versus a simple list of contacts? It's never been a secret that someone who responds to marketing activity is a better lead than someone who doesn't respond. That's why we see dramatic results with intent data. And it's why activity matters.

Why Activity Matters for Account-Based Marketing

Prioritize Target Accounts

Activity Matters because it identifies the accounts on your ABM list that are looking for your solutions

Uncover the Buying Center

Activity Matters because it uncovers the real people (not personas) at target accounts involved in the purchase process

Engage at the Right Time

Activity Matters because it focuses your advertising and sales efforts on accounts that are ready to buy

Activity derived from **Known Prospects** at in-market accounts

©TechTarget

Activity is especially important for account-based marketing. Everyone has a list of accounts, but within that list are a mix of active and inactive companies. No one has the resources to engage with every single account.

Activity matters because it tells you where to focus and increase your marketing and sales activity for maximum effectiveness. Not only that, real intent data helps you identify all buying centers within an account so you can pursue multiple opportunities.



Activity Matters: Where is “the Market”?

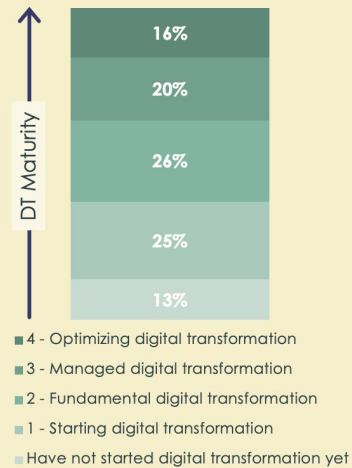
Digital Transformation is a huge theme. Everyone seems to be interested in it. It means very different things to different functions. And there are very different stages of maturity.

It's hot in all of these categories and more:

- IT Automation/DevOps
- Hyperconverged Infrastructure
- Customer Experience
- Cloud Infrastructure
- Edge Computing
- AI/Machine Learning
- Security
- ERP
- Big Data

now.

64% are at the early stages of their digital transformation journey



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At one time, ServiceNow focused its marketing themes on digital transformation, but the problem is that it means a lot of different things to a lot of different people and studying activity in the market reveals many differing stages of maturity. To have success in the near term, ServiceNow needed to narrow their focus on who they targeted and what they were really concerned about in their day-to-day work.

CIO Survey: Your digital transformation agenda

Elevate your employee experience

- Simplify work life to be more like home life
- Enable employees with mobile-first self-service
- Improve productivity across departments
- Smooth employee on-boarding

Reimagine your customer experience

- Increase customer satisfaction
- Resolve issues faster
- Personalize and predict future needs

Transform your IT operations

- Standardize IT globally
- Manage demand and resources better
- Improve service availability
- Reduce enterprise risk
- Drive operational excellence through automation

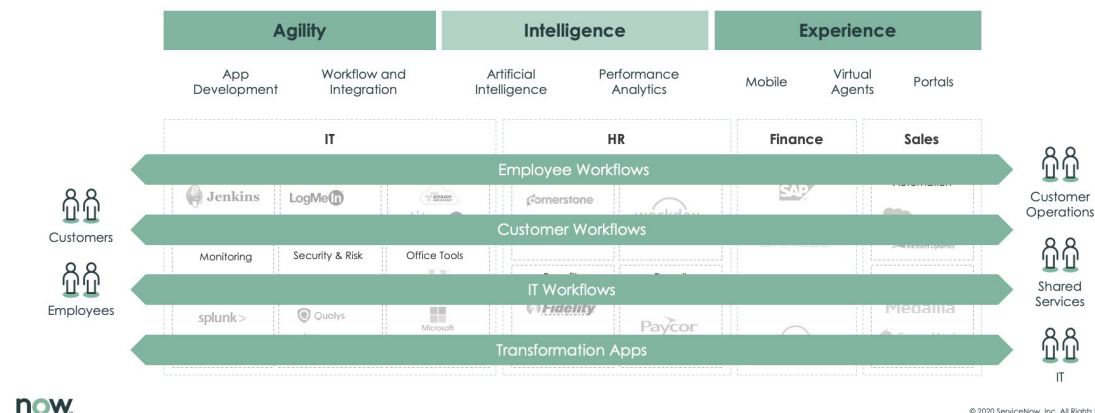
Source: CIO Agenda Survey, 2019

After surveying 500+ CIOs and learning from over 6,200 customers, ServiceNow identified 3 primary focus areas for digital transformation at their target accounts.

First was elevating the employee experience by simplifying how work gets done. Second was reimagining the customer experience to increase satisfaction and loyalty. And third was transforming IT operations because it's the backbone driving digital initiatives across the enterprise.

The ServiceNow framework

Delivering cross-enterprise workflows that multiply the value of your existing investments



The ServiceNow framework encompasses a variety of cross-enterprise workflows that multiply the value of existing investments. This case study focuses specifically on how they've built out their business around Employee and Customer workflows with intent data.

Challenges to overcome

- Identifying new target audiences
- Being present at the watering holes targets visit – with relevant content
- **Brand recognition and breaking through the noise**
- Building demand and pipeline

now



Marketing teams all face similar challenges. Who are your buyers? Where are they spending their time researching, and how do we deliver relevant content there? How do we break through the noise? And how do we manage the pipeline to continually generate qualified leads?

We'll look at how ServiceNow has addressed these challenges for both the Employee Workflows and Customer Workflows Business Units.

Employee Workflows

What is it?

How did we address the market?



now

Today, the employee experience is broken

Employees need to navigate across multiple departments to get simple things done



IT

- Report phishing
- Need to reset my password
- Need a new laptop/phone
- Can't connect to wireless



HR

- Find an HR policy
- Change my address
- Update my emergency contact



Facilities

- Need janitorial service
- Need office moved
- Find, book a conference room
- Need a new desk



Finance

- Pay issue
- Need a corporate credit card
- Need to purchase something
- On-board new vendor



Legal

- Compensation adjustment
- NDA update
- Report risk to the board
- Prove compliance

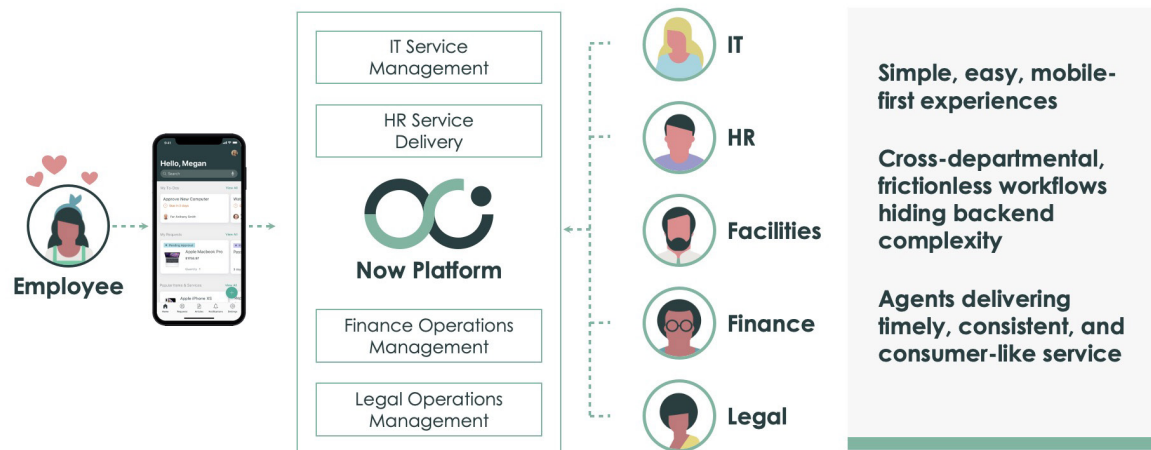
now.

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In many companies, today's employee experiences are broken. Workflows like onboarding, offboarding and leave of absence support require coordinated services across IT, HR, Facilities, Finance, Legal and more. And when these departments deliver in siloes, there's a fragmented experience that often frustrates employees. They just want their questions answered so they can get back to work.

ServiceNow Employee Workflows transform the employee experience

To an employee-focused approach to service delivery that unlocks productivity



ServiceNow transforms employee experiences. But with so many different departments involved in the employee experience, it was difficult to pinpoint the precise target market.

Where we started: Uncovering the real audience



Selling value of HRSD to IT not a good fit in 2016 - IT didn't "get it"



The HCM market was exploding (crowded; noisy), and we're not really HCM



We believed we had to "go after HR people" and that our personas were right



My job:
Make an impact – fast

now.

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ServiceNow's roots were in IT Service Management, so when Patty Thompson, Global Campaign Marketing Director of Employee Workflows joined the company, they had no name recognition in the HR space where employee experience matters. Digital Transformation was too broad a topic to convert interest into demand and HR Service Management wasn't really a solid concept yet. People were mainly focused on Human Capital Management (HCM) as a defining solution area and although ServiceNow was not quite HCM, that's why they believed they needed to focus on the HR buyer. But uncovering the real audience for Employee Workflows was critical.

Goals

- Grow brand mindshare and influence
- Pursue consideration and market share
- Get qualified leads to sales and drive pipeline influence

What we needed to do

- Leverage the power of the TechTarget platform
- Launch a better integrated program >> TechTarget
 - Targeted awareness
 - DIFM lead gen
 - Intent data directly into nurtures

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ServiceNow needed to put a plan in place quickly. The marketing team leaned heavily into its TechTarget partnership in 2017 to see the active market, test activities more efficiently, learn quickly and feed the data back into the organization to help sales leadership.

Understand your audience, beyond ITDMs, beyond HR

No single decision-maker – activity dictates focus

7+

people are involved in the purchase process at most organizations

91%

of Managers rely on the team to conduct pre-purchase research

75%+

of the process is IT collaborating with other team members

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In those early days, ServiceNow assumed it had to sell HR technology products with a primary focus on HR professionals as the buying center. But that wasn't the whole story. Working with TechTarget, the marketing team looked to better understand the drivers of change in HR and all the players involved. They learned that in reality, there's no single decision maker either in IT or HR. Rather, it's a deep collaboration with a number of stakeholders from different departments.

Find the active audience

servicenow Conversations	Transform the IT Experience	Intelligent Operations for your business	The Next-gen employee experience	The fastest path to customer satisfaction	The response engine for security and enterprise risk	Build powerful enterprise apps to connect people and processes
Topical Alignment	<ul style="list-style-type: none"> ITSM ITBM 	<ul style="list-style-type: none"> ITOM Software Asset Management 	<ul style="list-style-type: none"> HR 	<ul style="list-style-type: none"> CSM 	<ul style="list-style-type: none"> SecOps GRC 	<ul style="list-style-type: none"> Software Development
Top Ranking Organic Search Keywords	<ul style="list-style-type: none"> IT systems management IT business process management ITSM and ITOM 	<ul style="list-style-type: none"> IT operations management Enterprise software management 	<ul style="list-style-type: none"> Buying HR tools HR service delivery Employee experience strategy 	<ul style="list-style-type: none"> Customer service support Customer experience management Multichannel CEM 	<ul style="list-style-type: none"> Regulatory compliance GRC tools Incident response Threat intelligence 	<ul style="list-style-type: none"> Continuous software development tools Mobile application development Buying development tools
TechTarget Site Alignment	<ul style="list-style-type: none"> SearchITOperations SearchCIO SearchDataCenter ComputerWeekly 	<ul style="list-style-type: none"> SearchITOperations SearchCIO SearchDataCenter ComputerWeekly 	<ul style="list-style-type: none"> SearchHRSoftware SearchERP SearchSAP ComputerWeekly 	<ul style="list-style-type: none"> SearchCRM SearchSalesforce SearchERP ComputerWeekly 	<ul style="list-style-type: none"> SearchSecurity SearchCloudSecurity SearchCompliance ComputerWeekly 	<ul style="list-style-type: none"> SearchSoftwareQuality SearchMicroservices SearchCloud Applications SearchMobile Computing

now.

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TechTarget helped ServiceNow see intent data around HR technology needs. This included search terms from people who were actively in the market for new solutions and researching topics on TechTarget sites. By studying research activity in the market, they were able to learn more about their actual targets and where to find them.

Align to the topics your audience cares about

	servicenow Conversations Transform the IT Experience	Intelligent Operations for your business	The Next-gen employee experience	The fastest path to customer satisfaction	The response engine for security and enterprise risk	Build powerful enterprise apps to connect people and processes
Active Accounts & Contacts*	41.1K+ Active accounts	15.2K+ Active accounts	14.7K+ Active accounts	12.6K+ Active accounts	40.4K+ Active accounts	23.5K+ Active accounts
Editorial Coverage	55.6K+ Contacts	19.1K+ Contacts	24.6K+ Contacts	20.8K+ Contacts	84.3K+ Contacts	40K+ Contacts
	What is driving the evolution of ITSM processes? ITSM in the era of cloud-based services ITIL and ITSM best practices for process improvement 4 best practices to maximize the value of your ITSM vendor	Cloud applications demand a new IT operations strategy Transforming IT infrastructure and operations to drive digital business 6 features your multi-cloud management tools should have	Using HR service delivery to improve the employee experience The importance of a digital employee experience strategy Why your employee experience design efforts should start now	Tips to build a successful digital customer service strategy Don't let customer service automation override customer experience How artificial intelligence in customer service improves CX	How security automation and orchestration impacts enterprises GDPR compliance is about risk management and governance, not technology Security Think Tank: Outsource security operations, not control	Time to get your digital transformation strategy defined and developed Key software development trends to drive business success What 'born in the cloud' means for developers

now. *Worldwide

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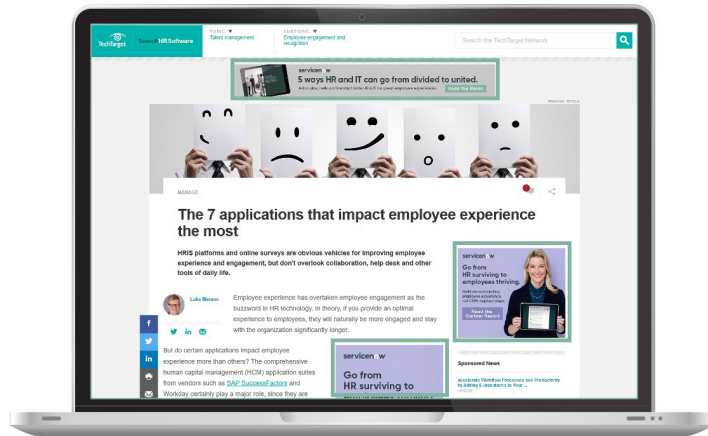
TechTarget's Priority Engine showed nearly 15,000 active accounts in the HR technology space. And better yet, identified nearly 25,000 opted-in individuals who were reading granular, relevant content that showed high purchase intent.

Built integrated, always-on marketing powered by intent



Armed with insights into active audiences and demand within their market, ServiceNow launched an integrated marketing program centered around real purchase intent to effectively engage and influence buyers. Through coordinated brand advertising, targeted keyword takeovers, content syndication and a custom content hub, they were able to address user needs at every stage of the buyer's journey.

Attract and surround buyers with Keyword Takeovers



now.

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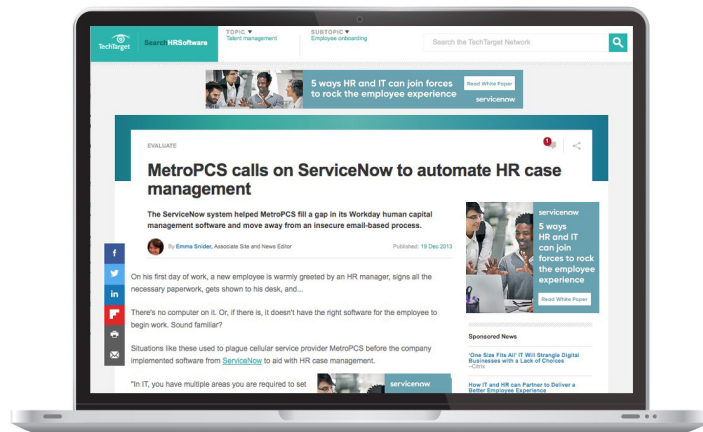
HR service delivery



employee experience
employee experience
framework
employee experience
strategy

The process started with an attract and surround strategy based on keyword takeovers. ServiceNow was starting with HR Service Delivery, which didn't effectively exist at the time. That's not what people were searching for. They needed to build a keyword strategy around what people were really searching for and make sure content was focused accordingly.

Expand past HR only titles to reach the entire HR/IT buying team



now.

Who read this article?

- HR Director
- Data Architect
- VP of HR
- Project Manager
- IT Manager

75%

Or more of the IT buying process is done by Senior IT collaborating with other buying team members

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Next, they had to expand beyond HR titles because they knew IT was highly involved in employee experience. For a while, the marketing team thought it was producing out of target leads because there were so many IT titles. But in reality, ServiceNow content was engaging HR and IT stakeholders—both key players in the purchase process.

Activity matters: Leverage TechTarget intent and market insights to make messaging pivots

Topical interest for overall HR Software audience

#1 Recruitment & talent acquisition

#2 Employee experience

#3 Digital transformation

#4 IT Training

#5 Cloud SaaS

Employee Experience

#2 most important topic driving audience for HR

To satisfy both sides, ServiceNow leveraged TechTarget intent and market insights to go through big shifts in messaging. This is when employee experience became the driving topic.

Engaging the right accounts and prospects

 Aurora Health Care®

Honeywell

BMO 

W
UNIVERSITY of
WASHINGTON

Buying Team:

- **Systems Manager** has been influenced by your campaign content
- **7 active contacts** currently

Core Topics:

- Employee experience
- HR applications
- ServiceNow

Vendors Influencing:

- **ServiceNow**
- BMC

Buying Team:

- **Manager – Data Analyst** has been influenced by your campaign content
- **26 active contacts** currently

Core Topics:

- ERP
- Business Productivity

Vendors Influencing:

- **ServiceNow**
- AVI-SPL

Buying Team:

- **Analyst** has been influenced by your campaign content
- **20 active contacts** currently

Core Topics:

- Customer Experience Management

Vendors Influencing:

- **ServiceNow**
- Domo Technologies

Also engaging with the custom hub!

Buying Team:

- **Senior IT Auditor** has been influenced by your campaign content
- **13 active contacts** currently

Core Topics:

- Recruitment & Talent Acquisition
- Employee Experience
- BMC TrueSight

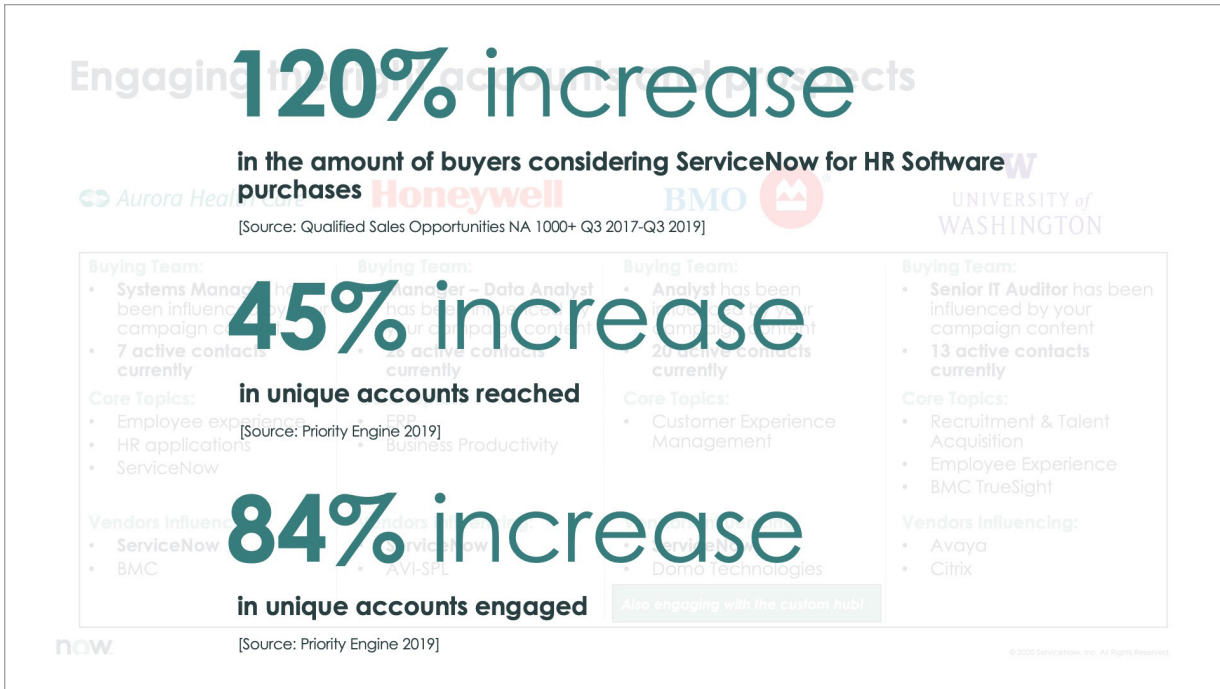
Vendors Influencing:

- Avaya
- Citrix

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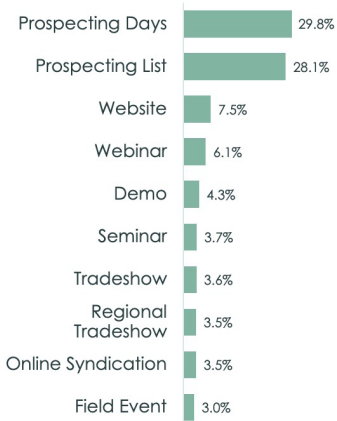
TechTarget’s account insights told ServiceNow their approach was working. When they started building the category, they weren’t even in the Top 10 of vendors for employee experience solutions. Now, the biggest accounts are being influenced by their content. This is the kind of information that goes a long way in gaining buy-in from sales teams to use intent data to prioritize their outreach and drive better sales conversations.



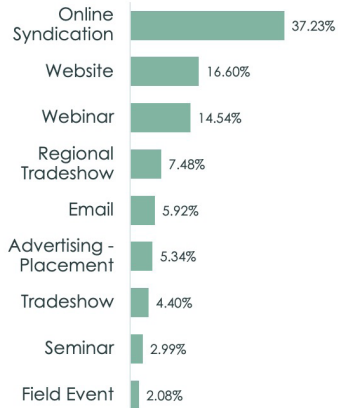
The impact over time of leveraging this intent data has been staggering in terms of market penetration and the ability to get on the shortlist for deals for in-market accounts.

Activity Matters: Performance of Intent-driven actions

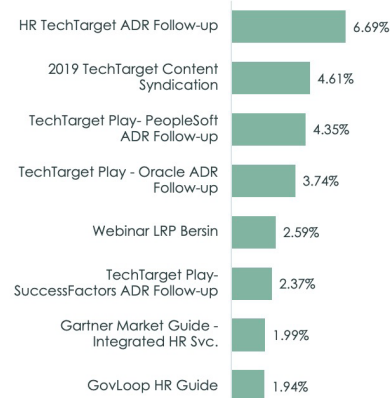
Opportunities by Campaign Type



Top Campaign Types Influencing Pipeline



Top Campaigns Influencing Pipeline

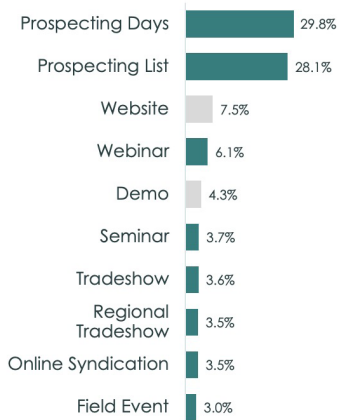


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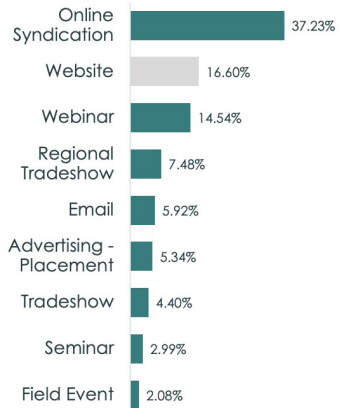
A view of ServiceNow's demand gen dashboards show how valuable this new strategy has been for ServiceNow in driving opportunities and pipeline.

Activity Matters: Performance of Intent-driven actions

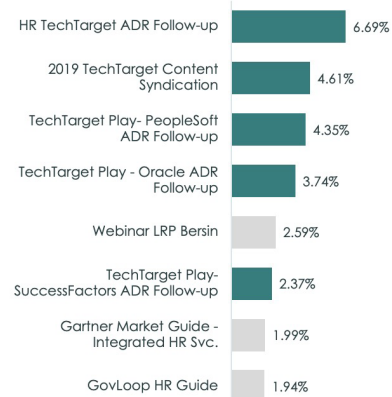
Opportunities by Campaign Type



Top Campaign Types Influencing Pipeline



Top Campaigns Influencing Pipeline



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 Fueled by TechTarget Intent Data

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Most importantly, it's clear that intent-driven actions with TechTarget are a primary driver of success, fueling 5 of the top 6 pipeline generating plays and campaigns.

Customer Workflows

What is it?

How did we address the market?



The second use case for TechTarget intent data at ServiceNow is within their Customer Workflows business, whose marketing is headed by Global Marketing Campaign Director Gina Ahern. This business faced many of the same challenges as Employee Workflows.

now

Customer Service Management – Is it a thing?

Customer Service Management isn't recognized as a separate category

Included in CRM category for Gartner and Customer Service Solutions for Forrester

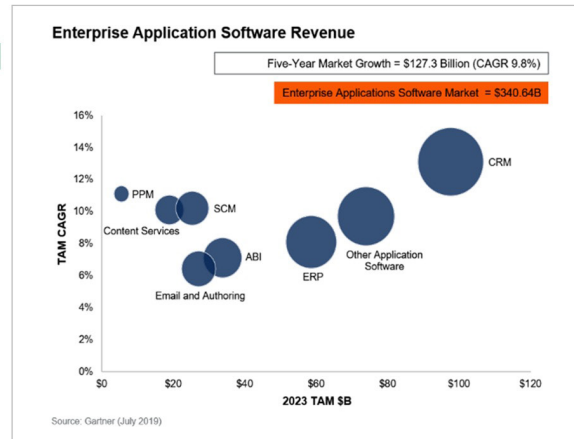
Market opportunity for it is fast growing

\$17.2B with 5% CAGR

Untapped potential

60% is untapped/legacy and up for grabs

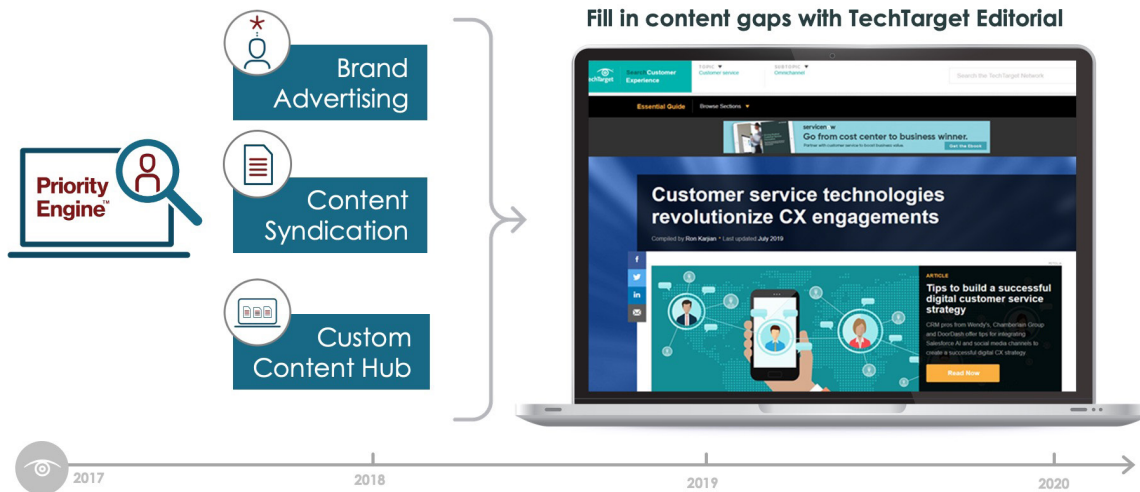
now.



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ServiceNow faced a trifecta of challenges in the Customer Service Management space. First, they had to define themselves in a marketplace that was not well defined itself at the time. Then, they had to define their brand. And finally, they had to ensure their solutions were top of mind for buyers in this market. There was a huge opportunity for growth in an untapped market that they needed to quickly take advantage of.

Quickly replicated Employee Workflows program to make progress – *fast!*



The first step was to learn and quickly replicate the program used for Employee Workflows. Intent data was used to fuel everything from advertising to content syndication, and the custom content hub acted as the bridge across the stages of the buyer's journey.

Recognizing they didn't have all the necessary content to meet this market's needs, ServiceNow leaned heavily on TechTarget editorial content sponsorship to reach and influence the target audience.

Activity matters: Find and carve out the right audiences

Top topics driving customer service user activity

#1 Customer experience management

#2 Customer support applications

#3 Artificial intelligence

#4 Digital transformation

#5 Call center applications

+36%

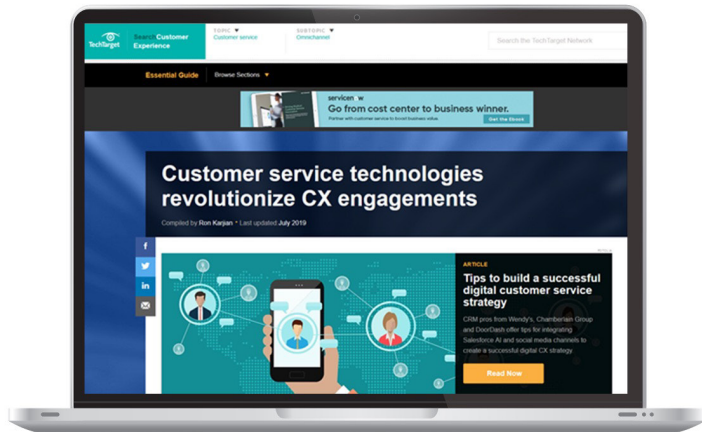
growth in activity around **customer service/ contact center** in the past 9 months

Over 40%

of **digital transformation** projects are driven by the need to enhance **customer experience**

Understanding activity was everything because it gave ServiceNow insight into where their buyers were. TechTarget insights identified active audiences and showed what they were engaging with so that ServiceNow could target the right topics driving customer service management intent.

Reach net new buyers with TechTarget communities



now.

Net new buying teams engaging with sponsored editorial

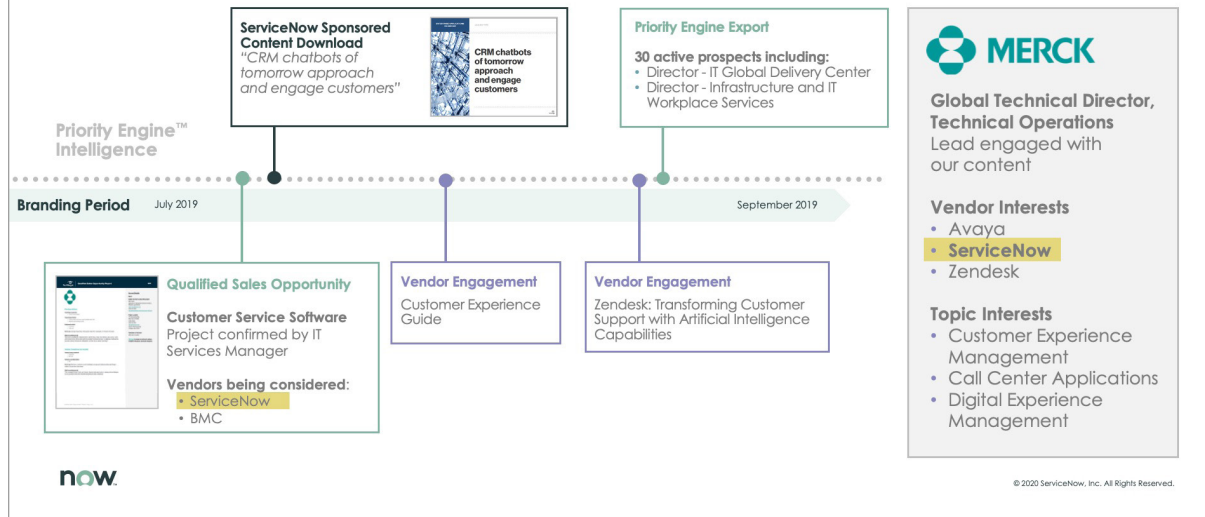


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In the CSM space, ServiceNow spends 60% of its marketing budget on digital. Maximizing the return on those marketing dollars required reaching and engaging net new buyers, whether they are new logos or new buying teams within known organizations.

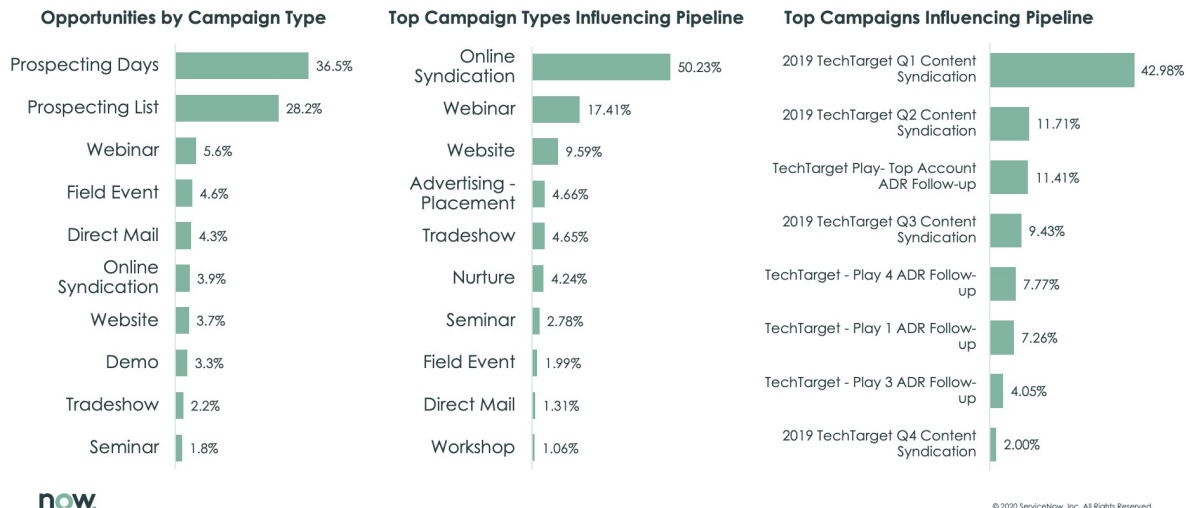
Aligning with TechTarget has helped ServiceNow associate its brand within trusted third-party content along with the insights needed to open doors.

Insights to understand our influence within TechTarget ecosystem



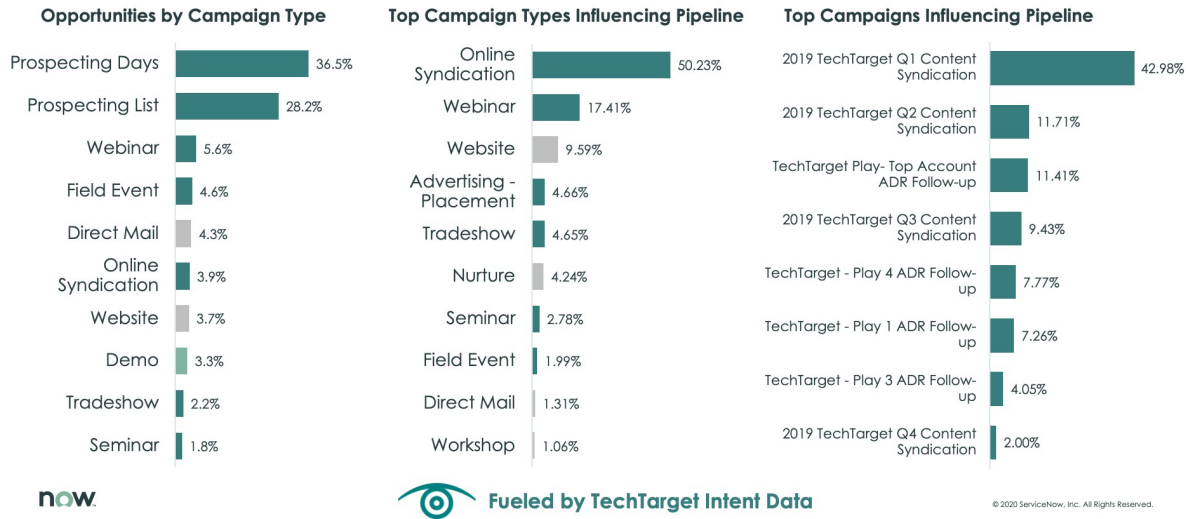
Everyone wants to effectively and efficiently reach the most clients possible. But most sales teams also have a shortlist of accounts that they want to break into. Merck is a great representation of an opportunity account for ServiceNow. With deep intent insights from TechTarget, ServiceNow is able to clearly see the influence they are generating within top accounts.

Activity Matters: Performance of Intent-driven actions



Similar to ServiceNow's Employee Workflows program, the Customer Workflows program has yielded impressive results.

Activity Matters: Performance of Intent-driven actions



And even more impressive, TechTarget purchase intent insight and services are driving their top 8 pipeline generating plays and campaigns.

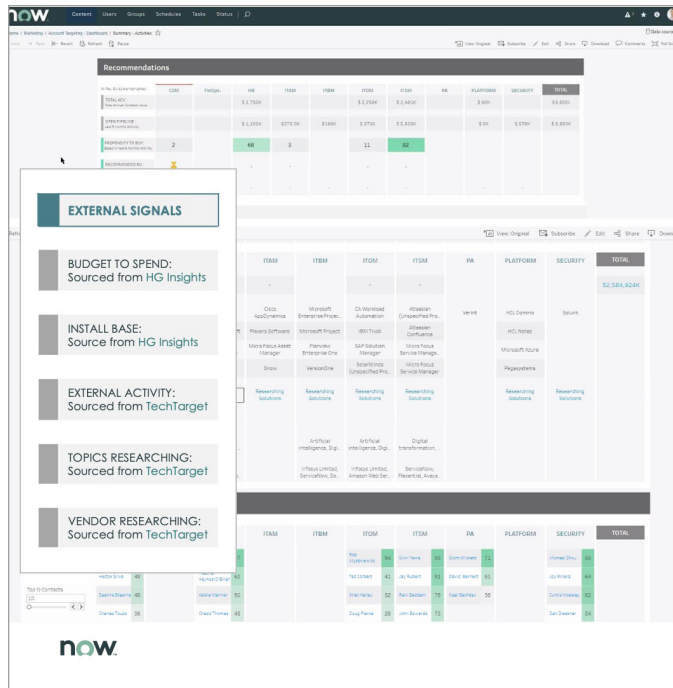


**Where we've been,
where we're going...**

now.

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Moving forward, ServiceNow is dreaming big. They are leveraging TechTarget to create new dashboards to better guide sales on what solutions to offer customers and prospects (and when). They are creating new levels of collaboration in marketing, sales and ops to better replicate success across BUs and close more deals faster.



Marketing and Sales activity matters

- ✓ **New levels of collaboration in marketing, sales and ops helping to replicate success across BUs and close deals faster**
- ✓ **New sales enablement dashboards powered by behavioral data**
 - ✓ Propensity to buy across all product lines
 - ✓ Account AND lead scoring
 - ✓ Firmographics, technographics and intent

ServiceNow is feeding TechTarget behavioral data from Priority Engine directly into their propensity dashboards for their sellers. This helps them see activity clearly and take advantage of it as they execute sales motions with key accounts. It is this type of collaboration and communication that helps progressive companies like ServiceNow innovate at scale.

Continuous activity matters

Strategic partnership fuels optimization and innovation

- ✓ Content/topic analysis and improved solution level awareness
- ✓ Title normalization and mapping
- ✓ Collaboration with product marketing to explore and capitalize on market trends and entry points
- ✓ Ongoing strategic ADR enablement
- ✓ Buying team audits, market dynamic discussions, and work with innovation office

now.

Working with 7 TechTarget teams to drive success

- Customer Success
- Nurture “best practices” group
- Content team
- Market Development team
- Sales Enablement
- Product team
- Executive Leadership

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Continual success is supported by ServiceNow’s strong partnership with TechTarget. They regularly work with a number of TechTarget teams to uncover new market insights and opportunities, drive strategic initiatives as well as fine tune and optimize programs.

About TechTarget

TechTarget (Nasdaq: TTGT) is the global leader in purchase intent-driven marketing and sales services that deliver business impact for enterprise technology companies. By creating abundant, high-quality editorial content across more than 140 highly targeted technology-specific websites, TechTarget attracts and nurtures communities of technology buyers researching their companies' information technology needs. By understanding these buyers' content consumption behaviors, TechTarget creates the purchase intent insights that fuel efficient and effective marketing and sales activities for clients around the world.

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About John Steinert

John Steinert leads Corporate Marketing at TechTarget as a hands-on practitioner innovating with internal and client teams alike. In a career spanning two hemispheres and three decades, John's interests are both wide-reaching and demonstrably deep in the B2B space.



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